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Chief Administrative Officer and Chief Financial Officer

BIOGRAPHY

Janice Fukakusa is RBC's Chief Administrative Officer and Chief Financial Officer. As a member of RBC's Group Executive, she is one of nine executives responsible for setting the overall strategic direction of RBC. In addition, she chairs Group Operating Committee, responsible for enabling the integration of governance and overseeing the day to day functional, operating and technology activities across RBC.

Prior to her current role, Ms. Fukakusa was Executive Vice-President, Finance. Her various roles and responsibilities included Vice-President, Portfolio Management, Senior Vice-President, Multinational Banking, Chief Internal Auditor, and Executive Vice-President, Specialized Services, RBC Banking. Since joining RBC in 1985, she has held positions in retail and business banking, corporate banking, account management, corporate finance, treasury, strategic development and corporate functions.

Ms. Fukakusa is a director of various RBC subsidiaries, including RBC Europe Limited, and Symcor Inc. She serves on a number of professional and not-for-profit organizations including Ryerson University, The Princess Margaret Cancer Foundation, Wellspring Cancer Support, and Schulich School of Business. In addition, Ms. Fukakusa has been named a Fellow of the Institute of Chartered Professional Accountants of Ontario (FCPA). In 2007 Ms. Fukakusa was inducted into *Canada's Most Powerful Women* Hall of Fame and, in 2016 she was named one of the 25 Most Powerful Women in Banking by *American Banker* magazine for the fourth consecutive year. Ms. Fukakusa was selected as Canada's CFO of the Year by Financial Executives Canada, PwC and Robert Half in 2014.

Prior to joining the bank, Ms. Fukakusa worked at PricewaterhouseCoopers LLP where she obtained the professional designations of Chartered Professional Accountant and Chartered Business Valuator. Ms. Fukakusa obtained her Bachelor of Arts from University of Toronto and holds a Master of Business Administration from Schulich School of Business.